AliveRamp

## Q2 FY20 Earnings Slides

November 6, 2019

## Safe Harbor Statement

Some of the matters discussed in this presentation contain forward-looking statements regarding the Company's future business prospects which are subject to certain risks and uncertainties, including competitive pressures, adverse economic conditions and governmental regulations.
These issues and other factors that may be identified from time to time in the Company's reports filed with the SEC could cause actual results to differ materially from those indicated in the forward-looking statements.
Our discussion today will include non-GAAP financial measures. We refer you to the appendix of this presentation and the Investor Relations section of our website, which include reconciliations to the comparable GAAP measures for each of the non-GAAP financial measures included in this discussion.

Our website is www.LiveRamp.com. The information contained on, or that can be accessed through, our website is not incorporated by reference into this presentation, and you should not consider any information contained on, or that can be accessed through, our website as part of this presentation.

## Best-in-Class SaaS Model

Q2 FY20, Non-GAAP


## Summary Financial Results

\$Ms, except per share amounts

|  | GAAP |  | Non-GAAP 6 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q220 | YoY | Q220 | YoY |
| Revenue | \$90 | 39\% | -- | -- |
| Gross profit | \$49 | 21\% | \$56 | 26\% |
| Gross margin | 54\% | (8) pts | 63\% | (6) pts |
| Operating loss | (\$50) | $n m$ | (\$20) | nm |
| Operating margin | (56\%) | 3 pts | (22\%) | 0 pts |
| Net loss | (\$40) | $n m$ | (\$15) | nm |
| EPS | (\$0.59) | $n m$ | (\$0.23) | nm |
| Share count | 67.7 | (13\%) | 67.7 | (13\%) |

Note: Results include non-recurring transition expenses of $\$ 5$ million, of which $\$ 2$ million was reported in gross profit.

## Trended Financial Measures

\$Ms, Non-GAAP

|  | FY17 | FY18 | Q119 | Q219 | Q319 | Q419 | FY19 | Q120 | Q220 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | $\$ 154$ | $\$ 220$ | $\$ 62$ | $\$ 65$ | $\$ 80$ | $\$ 78$ | $\$ 286$ | $\$ 83$ | $\$ 90$ |
| Gross profit | $\$ 96$ | $\$ 150$ | $\$ 45$ | $\$ 45$ | $\$ 51$ | $\$ 47$ | $\$ 188$ | $\$ 51$ | $\$ 56$ |
| Gross margin | $62 \%$ | $68 \%$ | $73 \%$ | $69 \%$ | $64 \%$ | $60 \%$ | $66 \%$ | $62 \%$ | $63 \%$ |
| Operating loss | $(\$ 59)$ | $(\$ 36)$ | $(\$ 6)$ | $(\$ 14)$ | $(\$ 11)$ | $(\$ 22)$ | $(\$ 54)$ | $(\$ 22)$ | $(\$ 20)$ |
| Operating loss margin | $(39 \%)$ | $(16 \%)$ | $(9 \%)$ | $(22 \%)$ | $(14 \%)$ | $(29 \%)$ | $(19 \%)$ | $(27 \%)$ | $(22 \%)$ |
| EBITDA | $(\$ 48)$ | $(\$ 23)$ | $(\$ 2)$ | $(\$ 11)$ | $(\$ 8)$ | $(\$ 19)$ | $(\$ 40)$ | $(\$ 19)$ | $(\$ 16)$ |
| EBITDA margin | $(31 \%)$ | $(10 \%)$ | $(4 \%)$ | $(17 \%)$ | $(9 \%)$ | $(24 \%)$ | $(14 \%)$ | $(23 \%)$ | $(18 \%)$ |
| Transition costs impacting CoR | - | - | - | - | $\$ 3$ | $\$ 3$ | $\$ 6$ | $\$ 3$ | $\$ 2$ |
| Transition costs impacting OpEx | - | - | - | $\$ 4$ | $\$ 6$ | $\$ 6$ | $\$ 16$ | $\$ 4$ | $\$ 3$ |
| Total Transition costs | - | - | - | $\$ 4$ | $\$ 9$ | $\$ 9$ | $\$ 22$ | $\$ 7$ | $\$ 5$ |

FY17 results exclude Impact.
Totals may not foot due to rounding.
Transition costs included in reported gross profit and operating loss.

## Revenue Summary

\$Ms

|  | As Reported |  |  | Excluding Facebook |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue by Type | Q220 | Q219 | YoY | Q220 | Q219 | YoY |
| Subscription | $\$ 72$ | $\$ 55$ | $31 \%$ | $\$ 72$ | $\$ 55$ | $31 \%$ |
| Marketplace \& Other | $\$ 18$ | $\$ 10$ | $83 \%$ | $\$ 18$ | $\$ 8$ | $118 \%$ |
| Total | $\$ 90$ | $\$ 65$ | $39 \%$ | $\$ 90$ | $\$ 63$ | $43 \%$ |
|  |  |  |  |  |  |  |
| Revenue by Geography | Q220 | Q219 | YoY | Q220 | Q219 | YoY |
| US | $\$ 84$ | $\$ 60$ | $40 \%$ | $\$ 84$ | $\$ 59$ | $43 \%$ |
| International | $\$ 6$ | $\$ 5$ | $29 \%$ | $\$ 6$ | $\$ 5$ | $35 \%$ |
| Total | $\$ 90$ | $\$ 65$ | $39 \%$ | $\$ 90$ | $\$ 63$ | $43 \%$ |

Revenue is not adjusted for the acquisition Data Plus Math given the deep integration of the organization. . Totals may not foot due to rounding.

## Trended Revenue

| \$Ms, Non-GAAP |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue as Reported | FY17 | FY18 | Q119 | Q219 | Q319 | Q419 | FY19 | Q120 | Q220 |
| Subscription | $\$ 115$ | $\$ 172$ | $\$ 51$ | $\$ 55$ | $\$ 65$ | $\$ 66$ | $\$ 237$ | $\$ 68$ | $\$ 72$ |
| YoY \% | $58 \%$ | $50 \%$ | $38 \%$ | $30 \%$ | $42 \%$ | $40 \%$ | $38 \%$ | $33 \%$ | $31 \%$ |
| Marketplace \& Other | 40 | 48 | 11 | 10 | 15 | 13 | 49 | 14 | 18 |
| YoY \% | $19 \%$ | $21 \%$ | $15 \%$ | $(15 \%)$ | $13 \%$ | $(4 \%)$ | $2 \%$ | $27 \%$ | $83 \%$ |
| Total | $\$ 154$ | $\$ 220$ | $\$ 62$ | $\$ 65$ | $\$ 80$ | $\$ 78$ | $\$ 286$ | $\$ 83$ | $\$ 90$ |
| YoY \% | $46 \%$ | $43 \%$ | $34 \%$ | $20 \%$ | $35 \%$ | $30 \%$ | $30 \%$ | $32 \%$ | $39 \%$ |
| Revenue excl. Facebook | FY17 | FY18 | Q119 | Q219 | Q319 | Q419 | FY19 | Q120 | Q220 |
| Subscription ex FB | $\$ 115$ | $\$ 172$ | $\$ 51$ | $\$ 55$ | $\$ 65$ | $\$ 66$ | $\$ 237$ | $\$ 68$ | $\$ 72$ |
| YoY \% ex FB | $58 \%$ | $50 \%$ | $38 \%$ | $30 \%$ | $42 \%$ | $40 \%$ | $38 \%$ | $33 \%$ | $31 \%$ |
| Marketplace \& Other ex FB | 20 | 27 | 8 | 8 | 15 | 13 | 44 | 14 | 18 |
| YoY \% ex FB | $19 \%$ | $35 \%$ | $93 \%$ | $27 \%$ | $91 \%$ | $43 \%$ | $60 \%$ | $76 \%$ | $118 \%$ |
| Total ex FB | $\$ 135$ | $\$ 199$ | $\$ 59$ | $\$ 63$ | $\$ 80$ | $\$ 78$ | $\$ 281$ | $\$ 83$ | $\$ 90$ |
| YoY $\%$ ex FB | $51 \%$ | $48 \%$ | $44 \%$ | $29 \%$ | $49 \%$ | $40 \%$ | $41 \%$ | $39 \%$ | $43 \%$ |

Revenue is not adjusted for the acquisition Data Plus Math given the deep integration of the organization.
FY17 results exclude Impact.
Totals may not foot due to rounding.

## Cash Flow

\$Ms

|  | Q220 | Q219 |
| :--- | ---: | ---: |
| Operating cash flow | (\$29) | (\$27) |
| Capital expenditures $^{7}$ | $\$ 3$ | $\$ 2$ |
| Free Cash Flow | $(\$ 31)$ | $(\$ 29)$ |

## Four Corners of Growth

\$Ms, Non-GAAP
(1) Subscription Net Retention

|  | Q219 | Q319 | Q419 | Q120 | Q220 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Subscription | $>115 \%$ | $>115 \%$ | $114 \%$ | $108 \%$ | $109 \%$ |

Subscription net retention is defined as current period subscription revenue (net) from customers who have been on the platform for one year or more, divided by the prior year quarter subscription revenue (net), inclusive of upsell, churn and downsell.

|  | Q219 | Q319 | Q419 | Q120 | Q220 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Platform <br> Net Retention | 119\% | 126\% | 115\% | 114\% | 119\% |

Platform net retention is defined as current period subscription and marketplace revenue (net) from customers who have been on the platform for one year or more, divided by the prior year quarter subscription and marketplace revenue (net), inclusive of upsell, churn and downsell.

3 ARR Growth

|  | Q219 | Q319 | Q419 | Q120 | Q220 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ARR | $\mathbf{\$ 1 9 3}$ | $\mathbf{\$ 2 2 3}$ | $\mathbf{\$ 2 3 2}$ | $\mathbf{\$ 2 4 1}$ | $\mathbf{\$ 2 7 0}$ |
| YoY \% | $32 \%$ | $45 \%$ | $41 \%$ | $33 \%$ | $40 \%$ |
| ARR ex IPG | $\mathbf{\$ 1 9 3}$ | $\mathbf{\$ 2 0 3}$ | $\mathbf{\$ 2 1 2}$ | $\mathbf{\$ 2 2 1}$ | $\mathbf{\$ 2 5 0}$ |
| YoY \% | $32 \%$ | $32 \%$ | $28 \%$ | $22 \%$ | $30 \%$ |

Annualized recurring revenue (ARR) is ending MRR (last month of quarter) annualized. Recurring revenue is fixed and contracted subscription revenue and does not include any variable or non-recurring revenue amounts. ARR ex IPG is annualized recurring revenue excluding ARR from Interpublic Group (IPG).

## 4 TTM Marketplace Revenue Growth

|  | Q219 | Q319 | Q419 | Q120 | Q220 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| TTM Marketplace (ex FB) | $\mathbf{\$ 3 3}$ | $\mathbf{\$ 4 0}$ | $\mathbf{\$ 4 4}$ | $\mathbf{\$ 5 0}$ | $\mathbf{\$ 6 0}$ |
| TTM YoY \% | $49 \%$ | $68 \%$ | $60 \%$ | $60 \%$ | $81 \%$ |

## Remaining Performance Obligations

\$Ms


## Outlook

## Fiscal 2020 Outlook

\$Ms, except per share amounts


## Guidance Phasing \& Transition Costs

\$Ms, Non-GAAP

|  |  | FY20E |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19A | Q120A | Q220A | Q320E | Q420E | FY20E |
| Revenue phasing by quarter | $\mathbf{1 0 0 \%}$ | $\mathbf{2 2 \%}$ | $\mathbf{2 4 \%}$ | $\sim \mathbf{2 7 \%}$ | $\sim \mathbf{2 7 \%}$ | $\mathbf{1 0 0 \%}$ |
| Transition costs (cost of revenue) | $\$ 6$ | $\$ 3$ | $\$ 2$ | - | - | $\$ 5$ |
| Transition costs (op expenses) | $\$ 15$ | $\$ 4$ | $\$ 3$ | - | - | $\$ 7$ |
| Total transition costs $\$$ | $\$ 22$ | $\$ 7$ | $\$ 5$ | - | - | $\$ 11$ |

## Other Guidance Items

~Ms
FY20E
Ongoing stock-based comp ..... \$54
Acquisition-related stock based comp ..... \$33
Total stock-based comp ..... $\$ 87{ }^{11}$
Interest income ..... \$17
Non-GAAP tax rate ..... 1\%
Share count (basic) ..... 68
Capital spending (\% of rev.) ..... 5\%

## Appendix

## GAAP to Non-GAAP Reconciliation

## Income Statement (part 1 of 2), \$Ks



## GAAP to Non-GAAP Reconciliation

## Income Statement (part 2 of 2), \$Ks



## Adjusted EBITDA Reconciliation

\$Ks

| Net earnings (loss) from continuing operations (GAAP) Income taxes (benefit) Other income (expense) |  | $\begin{array}{r} (85,576) \\ (45,184) \\ 652 \\ \hline \end{array}$ | \$ | $\begin{array}{r} (26,215) \\ (14,184) \\ (580) \\ \hline \end{array}$ | \$ | $\begin{array}{r} (25,191) \\ (12,679) \\ 263 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 3,117 \\ (30,374) \\ 432 \\ \hline \end{array}$ |  | $\begin{array}{r} (19,010) \\ (8,486) \\ 387 \\ \hline \end{array}$ |  | $\begin{array}{r} (67,299) \\ (65,723) \\ 502 \\ \hline \end{array}$ | \$ | $\begin{array}{r} (27,818) \\ (1,428) \\ 356 \end{array}$ | \$ | $\begin{array}{r} (41,180) \\ 2,700 \\ (281) \\ \hline \end{array}$ | \$ | $\begin{gathered} (15,261) \\ (22,546) \\ 10,404 \end{gathered}$ | \$ | $\begin{gathered} (49,688) \\ (24,135) \\ 8,311 \end{gathered}$ | \$ | $\begin{array}{r} (133,947) \\ (45,409) \\ 18,790 \end{array}$ | \$ | $\begin{array}{r} (42,140) \\ (353) \\ 5,882 \\ \hline \end{array}$ |  | $\begin{gathered} (40,202) \\ (5,291) \\ 4,780 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loss from operations (GAAP) |  | $(131,412)$ |  | $(39,819)$ |  | $(38,133)$ |  | $(27,689)$ |  | $(27,883)$ |  | $(133,524)$ |  | $(29,602)$ |  | $(38,199)$ |  | $(48,211)$ |  | $(82,134)$ |  | $(198,146)$ |  | $(48,375)$ |  | $(50,273)$ |
| Depreciation and amortization |  | 29,848 |  | 9,193 |  | 9,765 |  | 9,297 |  | 9,392 |  | 37,647 |  | 9,403 |  | 7,018 |  | 8,853 |  | 8,508 |  | 33,782 |  | 8,877 |  | 10,977 |
| EBITDA |  | \$ $(101,564)$ | \$ | $(30,626)$ | \$ | $(28,368)$ | \$ | $(18,392)$ | \$ | $(18,491)$ |  | $(95,877)$ | \$ | $(20,199)$ | \$ | $(31,181)$ | \$ | $(39,358)$ | \$ | $(73,626)$ | \$ | $(164,364)$ | \$ | $(39,498)$ | \$ | $(39,296)$ |
| Other adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-cash stock compensation |  | \$ 39,772 | \$ | 12,400 | \$ | 13,154 | \$ | 13,290 | \$ | 14,022 |  | 52,866 | \$ | 17,798 | \$ | 17,667 | \$ | 26,082 | \$ | 41,174 | \$ | 102,721 | \$ | 18,630 | \$ | 23,354 |
| Restructuring and merger charges |  | 4,753 |  | (3) |  | 2,833 |  | (788) |  | 681 |  | 2,723 |  | 1 |  | 489 |  | 5,043 |  | 14,400 |  | 19,933 |  | 2,276 |  | 45 |
| Separation and transformation |  | 8,639 |  | 7,119 |  | 5,453 |  | 5,214 |  |  |  | 17,786 |  |  |  | 2,122 |  | 700 |  | (705) |  | 2,117 |  | - |  |  |
| Other adjustments |  |  |  | - |  | - |  |  |  |  |  |  |  | - |  | - |  |  |  |  |  |  |  | - |  |  |
| Adjusted EBITDA |  | \$ $(48,400)$ | \$ | $(11,110)$ | \$ | $(6,928)$ | \$ | (676) | \$ | $(3,787)$ |  | $(22,502)$ | \$ | $(2,400)$ | \$ | $(10,903)$ | \$ | $(7,533)$ | \$ | $(18,756)$ | \$ | $(39,593)$ | \$ | $(18,592)$ | \$ | $(15,897)$ |

## GAAP to Non-GAAP EPS Reconciliation

## \$Ks, except per share amounts



## Footnotes

${ }^{1}$ Annualized recurring revenue (ARR) is ending MRR (last month of quarter) annualized. Recurring revenue is fixed and contracted subscription revenue and does not include any variable or non-recurring revenue amounts.
${ }^{2}$ Direct client count excludes agency and reseller deployments and Data Store-only customers.
${ }^{3}$ Beginning in Q3'19 we began reporting client count net of 40 client contracts that were absorbed into one large reseller contract (no net revenue impact to LiveRamp). Historical customer counts net of IPG contracts are: FY16: 258, FY17: 402, FY18: 550, Q119:,585 Q219: 610, Q319: 640, Q419: 665, Q120: 690, Q220: 720.
${ }^{4}$ Subscription net retention is defined as current period subscription revenue (net) from customers who have been on the platform for one year or more, divided by the prior year quarter subscription revenue (net), inclusive of upsell, churn and downsell.
${ }^{5} \$ 1 M$ clients are counted as $\$ 250 k$ or more subscription-only revenue in the quarter.
${ }^{6}$ Non-GAAP financial results represent continuing operations less excluded items (i.e. non-cash stock compensation, purchased intangible asset amortization, accelerated depreciation and restructuring charges. Excluding these amounts, Q2'20 non-GAAP gross profit was $\$ 56 M$, non-GAAP gross margin was $63 \%$, nonGAAP operating loss was $\$ 20 \mathrm{M}$ and non-GAAP operating margin was (20\%). Q2'20 non-GAAP EPS of ( $\$ 0.23$ ) includes approximately $\$ 5$ million of interest income associated with cash received from the divestiture of Acxiom Marketing Solutions.
${ }^{7}$ Prior period capital expenditures related to Acxiom include capitalized software development costs.
${ }^{8}$ Platform net retention is defined as current period subscription and marketplace revenue (net) from customers who have been on the platform for one year or more, divided by the prior year quarter subscription and marketplace revenue (net), inclusive of upsell, churn and downsell.
${ }^{9}$ GAAP operating loss guidance subject to final purchase accounting adjustments.
${ }^{10}$ Non-GAAP guidance excludes non-cash stock compensation, purchased intangible asset amortization, accelerated depreciation and restructuring charges.
${ }^{11}$ Includes $\$ 33$ million of acquisition-related stock-based compensation.
${ }^{12}$ FY 17 results include $\$ 20$ million in revenue and $\$ 1$ million of loss from operations related to Acxiom Impact divested in 2016.

## Further Reading

The following supplemental slide decks are available to investors on LiveRamp's investor relations website:

1) LiveRamp Advanced TV Overview

URL: https://investors.liveramp.com/advanced-tv-slides-november-2019
2) Subject Rights Under the California Consumer Privacy Act (CCPA)

URL: https://investors.liveramp.com/supplemental-slides-november-2019


