ALiveRamp

## Q1 FY20 Supplemental Earnings Slides

August 5, 2019

## Safe Harbor Statement

Some of the matters discussed in this presentation contain forward-looking statements regarding the Company's future business prospects which are subject to certain risks and uncertainties, including competitive pressures, adverse economic conditions and governmental regulations.
These issues and other factors that may be identified from time to time in the Company's reports filed with the SEC could cause actual results to differ materially from those indicated in the forward-looking statements.
Our discussion today will include non-GAAP financial measures. We refer you to the appendix of this presentation and the Investor Relations section of our website, which include reconciliations to the comparable GAAP measures for each of the non-GAAP financial measures included in this discussion.

Our website is www.LiveRamp.com. The information contained on, or that can be accessed through, our website is not incorporated by reference into this presentation, and you should not consider any information contained on, or that can be accessed through, our website as part of this presentation.

## Best-in-Class SaaS Model

Q1 FY20, Non-GAAP

Predictable,

## Recurring Revenue



Revenue Run-Rate
>80\%
Subscription
\% of Total Revenue

Subscription Customer
Growth Growth


Profitable Long-term Model

75\%
Long-term Gross Margin

Target

25\%
Long-term Op Margin Target

## Summary Financial Results

\$Ms, except per share amounts

|  | GAAP |  | Non-GAAP ${ }^{6}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q120 | YoY | Q120 | YoY |
| Revenue | \$83 | 32\% | \$83 | 32\% |
| Gross profit | \$46 | 19\% | \$51 | 13\% |
| Gross margin | 56\% | (6) Pts | 62\% | (10) Pts |
| Operating loss | (\$48) | $n m$ | (\$22) | $n m$ |
| Operating margin | (59\%) | (11) pts | (27\%) | (18) Pts |
| Net loss | (\$42) | $n m$ | (\$16) | $n m$ |
| EPS | (\$0.61) | $n m$ | (\$0.24) | $n m$ |
| Share count | 68.9 | (10\%) | 68.9 | (10\%) |

[^0]
## Trended Financial Measures

\$Ms, Non-GAAP

|  | FY17 | FY18 | Q119 | Q219 | Q319 | Q419 | FY19 | Q120 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | $\mathbf{\$ 1 5 4}$ | $\mathbf{\$ 2 2 0}$ | $\mathbf{\$ 6 2}$ | $\mathbf{\$ 6 5}$ | $\mathbf{\$ 8 0}$ | $\mathbf{\$ 7 8}$ | $\mathbf{\$ 2 8 6}$ | $\mathbf{\$ 8 3}$ |
| Gross profit | $\mathbf{\$ 9 6}$ | $\mathbf{\$ 1 5 0}$ | $\mathbf{\$ 4 5}$ | $\mathbf{\$ 4 5}$ | $\mathbf{\$ 5 1}$ | $\mathbf{\$ 4 7}$ | $\mathbf{\$ 1 8 8}$ | $\mathbf{\$ 5 1}$ |
| Gross margin | $62 \%$ | $68 \%$ | $73 \%$ | $69 \%$ | $64 \%$ | $60 \%$ | $66 \%$ | $62 \%$ |
| Operating loss | $\mathbf{( \$ 5 9 )}$ | $\mathbf{( \$ 3 6 )}$ | $\mathbf{( \$ 6 )}$ | $\mathbf{( \$ 1 4 )}$ | $\mathbf{( \$ 1 1 )}$ | $\mathbf{( \$ 2 2 )}$ | $\mathbf{( \$ 5 4 )}$ | $\mathbf{( \$ 2 2 )}$ |
| Operating loss margin | $(39 \%)$ | $(16 \%)$ | $(9 \%)$ | $(22 \%)$ | $(14 \%)$ | $(29 \%)$ | $(19 \%)$ | $(27 \%)$ |
| EBITDA | $\mathbf{( \$ 4 8 )}$ | $\mathbf{( \$ 2 3 )}$ | $\mathbf{( \$ 2 )}$ | $\mathbf{( \$ 1 1 )}$ | $\mathbf{( \$ 8 )}$ | $\mathbf{( \$ 1 9 )}$ | $\mathbf{( \$ 4 0 )}$ | $\mathbf{( \$ 1 9 )}$ |
| EBITDA margin | $(31 \%)$ | $(10 \%)$ | $(4 \%)$ | $(17 \%)$ | $(9 \%)$ | $(24 \%)$ | $(14 \%)$ | $(23 \%)$ |
| Transition costs impacting CoR | - | - | - | - | $\$ 3$ | $\$ 3$ | $\$ 6$ | $\$ 3$ |
| Transition costs impacting OpEx | - | - | - | $\$ 4$ | $\$ 6$ | $\$ 6$ | $\$ 16$ | $\$ 4$ |
| Total Transition costs | - | - | - | $\mathbf{\$ 4}$ | $\mathbf{\$ 9}$ | $\mathbf{\$ 9}$ | $\mathbf{\$ 2 2}$ | $\mathbf{\$ 7}$ |

FY17 results exclude Impact.
Totals may not foot due to rounding.
Transition costs included in reported gross profit and operating loss.

## Revenue Summary

\$Ms

|  | As Reported |  |  | Excluding Facebook |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue by Type | Q120 | Q119 | YoY | Q120 | Q119 | YoY |
| Subscription | $\$ 68$ | $\$ 51$ | $33 \%$ | $\$ 68$ | $\$ 51$ | $33 \%$ |
| Marketplace \& Other | $\$ 14$ | $\$ 11$ | $27 \%$ | $\$ 14$ | $\$ 8$ | $76 \%$ |
| Total | $\$ 83$ | $\$ 62$ | $32 \%$ | $\$ 83$ | $\$ 59$ | $39 \%$ |
|  |  |  |  |  |  |  |
| Revenue by Geography | Q120 | Q119 | YoY | Q120 | Q119 | YoY |
| US | $\$ 77$ | $\$ 56$ | $36 \%$ | $\$ 77$ | $\$ 54$ | $41 \%$ |
| International | $\$ 6$ | $\$ 6$ | $(4 \%)$ | $\$ 6$ | $\$ 5$ | $20 \%$ |
| Total | $\$ 83$ | $\$ 62$ | $32 \%$ | $\$ 83$ | $\$ 59$ | $39 \%$ |

Totals may not foot due to rounding.

## Trended Revenue

## \$Ms, Non-GAAP

| Revenue as Reported | FY17 | FY18 | Q119 | Q219 | Q319 | Q419 | FY19 | Q120 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subscription | \$113 | \$172 | \$51 | \$55 | \$65 | \$66 | \$237 | \$68 |
| YoY\% | 57\% | 52\% | 38\% | 30\% | 42\% | 40\% | 38\% | 33\% |
| Marketplace \& Other | 41 | 48 | 11 | 10 | 15 | 13 | 49 | 14 |
| YoY\% | 22\% | 21\% | 15\% | (15\%) | 13\% | (4\%) | 2\% | 27\% |
| Total | \$154 | \$220 | \$62 | \$65 | \$80 | \$78 | \$286 | \$83 |
| YOY\% | 46\% | 43\% | 34\% | 20\% | 35\% | 30\% | 30\% | 32\% |
| Revenue excluding Facebook | FY17 | FY18 | Q119 | Q219 | Q319 | Q419 | FY19 | Q120 |
| Subscription ex FB | \$113 | \$172 | \$51 | \$55 | \$65 | \$66 | \$237 | \$68 |
| YoY\% ex FB | 57\% | 52\% | 38\% | 30\% | 42\% | 40\% | 38\% | 33\% |
| Marketplace \& Other ex FB | 20 | 27 | 8 | 8 | 15 | 13 | 44 | 14 |
| YoY\% ex FB | 18\% | 35\% | 93\% | 27\% | 91\% | 43\% | 60\% | 76\% |
| Total ex FB | \$133 | \$199 | \$59 | \$63 | \$80 | \$78 | \$281 | \$83 |
| YoY \% ex FB | 51\% | 48\% | 44\% | 29\% | 49\% | 40\% | 41\% | 39\% |

## Cash Flow

\$Ms

|  | Q120 | Q119 |
| :--- | ---: | ---: |
| Operating cash flow | $\mathbf{( \$ 1 5 )}$ | (\$2) |
| Capital expenditures $^{7}$ | $\$ 5$ | $\$ 2$ |
| Free Cash Flow | $(\$ 20)$ | $(\$ 4)$ |

## Disciplined Capital Allocation

|  | Fund Our Future | Strategic M\&A | Return Capital to Shareholders |
| :---: | :---: | :---: | :---: |
| Our History | Bold business transformation | \$2.1 billion in after-tax proceeds from sale of non-core assets ${ }^{8}$ <br> Meaningful TAM expansion \& value creation through disciplined M\&A | Over $\$ 1.0$ billion in share repurchases to date, including tender offer completed Q3'19, since FY12 ${ }^{9}$ |
| Our Future | Capitalize on the network effect of our platform Financial flexibility | More of the same <br> Leverage our core competencies - identity, data ethics, global network | \$482 million remaining buyback capacity through December 31, 2020 |

## Outlook

## Fiscal 2020 Outlook

\$Ms, except per share amounts


## Guidance Phasing \& Estimated Transition Costs

\$Ms, Non-GAAP

|  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19A | Q120A | Q220 | Q320 | Q420 | FY20E |
| Revenue phasing by quarter | $\mathbf{1 0 0 \%}$ | $\mathbf{2 2 \%}$ | $\mathbf{2 3 \%}$ | $\mathbf{2 7 \%}$ | $\mathbf{2 8 \%}$ | $\mathbf{1 0 0 \%}$ |
| Transition costs (cost of revenue) | $\$ 6$ | $\$ 3$ | $\$ 2$ | - | - | $\$ 5$ |
| Transition costs (op expenses) | $\$ 15$ | $\$ 4$ | $\$ 4$ | - | - | $\$ 8$ |
| Total transition costs \$ | $\$ 22$ | $\$ 7$ | $\$ 6$ | - | - | $\$ 13$ |

## Other Guidance Items

Ms
FY20E
Ongoing stock-based comp ..... \$56
Acquisition-related stock based comp ..... \$32
Total stock-based comp ..... $\$ 88^{11}$
Interest income ..... \$18
Non-GAAP tax rate ..... 0\%
Share count (basic) ..... ~68
Capital spending (\% of rev.) ..... 5\%

## Appendix

## Knockout Combination

## Together

## _LiveRamp

Largest open, people-based identity graph and relationships with world's
largest brands and agencies

Enabling an open and flexible currency on which TV is bought, sold and measured

Global leader in true omnichannel identity and data connectivity

Neutral, safe and secure choice

Unmatched scale and ubiquity:

- 75\%+ TV network adoption
- 300+ top brands and agencies
- 550+ ecosystem partners
- 150+ unique data providers


## D $\ddagger$ M

Data Plus Math
Largest, most comprehensive crossscreen data set and key sell-side relationships

## Common Identity Across Every Touchpoint



## Update on CCPA Readiness

Q3Governance
## External

Reviews
\& Comms

## GAAP to Non-GAAP Reconciliation

## Income Statement (part 1 of 2), \$Ks



## GAAP to Non-GAAP Reconciliation

Income Statement (part 2 of 2), \$Ks

|  | FY 17 |  | Q1 18 |  | Q2 18 |  | Q3 18 |  | Q4 18 |  | FY 18 |  | Q1 19 |  | Q2 19 |  | Q3 19 |  | Q4 19 | FY 19 |  | Q1 20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loss from operations (GAAP) | \$ $(131,412)$ | \$ | $(39,819)$ | \$ | $(38,133)$ | \$ | $(27,689)$ |  | $(27,883)$ |  | $(133,524)$ | \$ | $(29,602)$ | \$ | $(38,199)$ | \$ | $(48,211)$ | \$ | $(82,134)$ | \$ $(198,146)$ | \$ | $(48,375)$ |
| \% of Revenue | -75.2\% |  | -85.2\% |  | -70.6\% |  | -46.8\% |  | -46.3\% |  | -60.7\% |  | -37.8\% |  | -48.8\% |  | -61.6\% |  | -104.9\% | -69.4\% |  | -58.6\% |
| Excluded items: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchased intangible asset amortization | \$ 18,618 | \$ | 5,959 | \$ | 6,015 | \$ | 5,965 | \$ | 5,956 |  | 23,895 | \$ | 5,970 | \$ | 3,548 | \$ | 3,359 | \$ | 2,981 | \$ 15,858 | \$ | 3,123 |
| Non-cash stock compensation | 39,795 |  | 12,400 |  | 13,154 |  | 13,290 |  | 14,022 |  | 52,866 |  | 17,798 |  | 17,667 |  | 26,082 |  | 41,175 | 102,722 |  | 18,630 |
| Restructuring \& merger charges | 4,672 |  | (3) |  | 2,833 |  | (788) |  | 681 |  | 2,723 |  | 1 |  | 489 |  | 5,043 |  | 14,400 | 19,933 |  | 2,276 |
| Separation \& transformation costs | 8,639 |  | 7,119 |  | 5,453 |  | 5,214 |  | - |  | 17,786 |  | - |  | 2,122 |  | 700 |  | (705) | 2,117 |  | - |
| Accelerated depreciation | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,959 |  | 1,853 | 3,812 |  | 1,906 |
| Loss from operations - Non-GAAP | \$ (59,688) | \$ | $(14,344)$ | \$ | $(10,678)$ | \$ | $(4,008)$ | \$ | $(7,224)$ | \$ | $(36,254)$ | \$ | $(5,833)$ | \$ | $(14,373)$ | \$ | $(11,068)$ | \$ | $(22,430)$ | \$ (53,704) | \$ | $(22,440)$ |
| \% of Revenue | -34.2\% |  | -30.7\% |  | -19.8\% |  | -6.8\% |  | -12.0\% |  | -16.5\% |  | -9.3\% |  | -22.2\% |  | -13.8\% |  | -28.6\% | -18.8\% |  | -27.2\% |
| Loss from continuing ops before tax (GAAP) | (\$130,760) |  | $(\$ 40,399)$ |  | $(\$ 37,870)$ |  | $(\$ 27,257)$ |  | $(\$ 27,496)$ |  | (\$133,022) |  | $(\$ 29,246)$ |  | $(\$ 38,480)$ |  | $(\$ 37,807)$ |  | $(\$ 73,823)$ | (\$179,356) |  | $(\$ 42,493)$ |
| Excluded items: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchased intangible asset amortization | \$ 18,618 | \$ | 5,959 | \$ | 6,015 | \$ | 5,965 | \$ | 5,956 |  | 23,895 | \$ | 5,970 | \$ | 3,548 | \$ | 3,359 | \$ | 2,981 | \$ 15,858 | \$ | 3,123 |
| Non-cash stock compensation | 39,795 |  | 12,400 |  | 13,154 |  | 13,290 |  | 14,022 |  | 52,866 |  | 17,798 |  | 17,667 |  | 26,082 |  | 41,175 | 102,722 |  | 18,630 |
| Restructuring \& merger charges | 4,672 |  | (3) |  | 2,833 |  | (788) |  | 681 |  | 2,723 |  | 1 |  | 489 |  | 5,043 |  | 14,400 | 19,933 |  | 2,276 |
| Separation \& transformation costs | 8,639 |  | 7,119 |  | 5,453 |  | 5,214 |  | - |  | 17,786 |  | - |  | 2,122 |  | 700 |  | (705) | 2,117 |  | - |
| Accelerated depreciation | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,959 |  | 1,853 | 3,812 |  | 1,906 |
| Loss from continuing ops before tax - Non-GAAP | $(\$ 59,036)$ |  | (\$14,924) |  | (\$10,415) |  | $(\$ 3,576)$ |  | $(\$ 6,837)$ |  | $(\$ 35,752)$ |  | $(\$ 5,477)$ |  | $(\$ 14,654)$ |  | (\$664) |  | $(\$ 14,119)$ | $(\$ 34,914)$ |  | $(\$ 16,558)$ |
| \% of Revenue | -33.8\% |  | -31.9\% |  | -19.3\% |  | -6.0\% |  | -11.4\% |  | -16.2\% |  | -8.8\% |  | -22.6\% |  | -0.8\% |  | -18.0\% | -12.2\% |  | -20.1\% |

## Adjusted EBITDA Reconciliation

## \$Ks



## GAAP to Non-GAAP EPS Reconciliation

\$Ks, except per share amounts


## Footnotes

${ }^{1}$ Revenue run-rate equals most recent quarter revenue total multiplied by four.
${ }^{2}$ Direct client count excludes agency and reseller deployments and Data Store-only customers.
${ }^{3}$ Beginning in Q3'19 we began reporting client count net of 40 client contracts that were absorbed into one large reseller contract (no net revenue impact to LiveRamp). Historical customer counts net of IPG contracts are: FY16: 258, FY17: 402, FY18: 550, Q119:,585 Q219: 610, Q319: 640, Q419: 665, Q120: 690.
${ }^{4}$ Dollar-based net retention is defined as current period net revenue from customers who have been on the platform for one year or more, divided by prior year revenue, inclusive of upsell, churn and downsell.
${ }^{5} \$ 1 M$ clients are counted as $\$ 250 k$ or more subscription-only revenue in the quarter.
${ }^{6}$ Non-GAAP financial results represent continuing operations less excluded items (i.e. non-cash stock compensation, purchased intangible asset amortization, accelerated depreciation, restructuring charges and separation costs). Excluding non-recurring transition expenses, Q1'20 non-GAAP gross profit was $\$ 54 M$, non-GAAP gross margin was $66 \%$, non-GAAP operating loss was $\$ 16 \mathrm{M}$ and non-GAAP operating margin was (17\%). Q1'20 non-GAAP EPS of (\$0.24) includes approximately $\$ 6$ million of interest income associated with cash received from the divestiture of Acxiom Marketing Solutions.
${ }^{7}$ Historic capital expenditures related to Acxiom include capitalized software development costs.
${ }^{8} \$ 2.1$ billion includes the sale of Acxiom Marketing Solutions (AMS) for after-tax proceeds of $\$ 1.8$ billion and $\$ 300$ million in after-tax proceeds for divestitures prior to the sales of AMS since FY12.
${ }^{9}$ Over $\$ 1.0$ billion in share repurchases includes a $\$ 500$ million tender offer completed in December 2018 and $\$ 518$ million in regular buybacks since FY12.
${ }^{10}$ Non-GAAP guidance excludes non-cash stock compensation, purchased intangible asset amortization, accelerated depreciation, restructuring charges and separation costs.
${ }^{11}$ Includes $\$ 32$ million of acquisition-related stock-based compensation.
${ }^{12}$ FY 17 results include \$20 million in revenue and \$1 million of loss from operations related to Acxiom Impact divested in 2016.



[^0]:    Note: Results include non-recurring transition expenses of $\$ 7$ Million, of which $\$ 3$ million was reported in gross profit.

